From the CEO

Welcome to 2017.

As many of you know, the Trust has been in a two-year deep dive looking at our giving areas in order to determine where we can make the most impact within the causes for which Mrs. Pulliam cared so deeply. Under the direction of Trustees Carol Peden Schilling, Kent Agness and Lisa Shover Kackley, staff and Trustees conferred with national and local nonprofit leaders to explore better ways to assist in these areas and, most importantly, how the Trust can best partner with nonprofit agencies to address today's challenges. Our investigation was enlightening. Many complex issues face our communities in Arizona and Indiana, and there are no silver bullets or one-size-fits-all solutions.

After careful consideration, always keeping the wishes of Mrs. Pulliam foremost in our minds, the Trust will direct its efforts toward the following areas within our three giving categories.

**Helping People in Need**

The Trust's largest giving area, *Helping People in Need*, remains the same and focuses on programs that help adults and families achieve self-sufficiency, improve life for those in foster care, increase literacy and improve education outcomes, and provide assistance to those in crisis.

**Protecting Animals and Nature**

The Trust's partnership with Marion County companion animal welfare agencies has produced incredible results over the past four years, including an impressive 60 percent increase in adoptions, 59 percent decrease in euthanasia, 21 percent increase in spay/neuter surgeries and 17 percent reduction in dogs and cats entering the Indianapolis Animal Care Services' shelter. To build on this success, we will continue focusing on spay/neuter surgeries and adoptions to reduce euthanasia rates, as well as building the capacity of nonprofits to better meet the needs of companion animals.

The most significant changes to the Trust's giving areas are the new environmental priorities. We will direct the majority of grant dollars in this category to protecting waterways in our home states of Arizona and Indiana and increasing public awareness and education of environmental issues.
In Indiana, the Trust will focus its resources on protecting and restoring the White River Watershed as well as helping individuals gain access to its waterways and fostering public appreciation of this amazing resource. Because water quality of the White River as it flows through Indianapolis is poor, with many pollutant levels exceeding state water-quality standards, we will work with an array of nonprofits, government agencies and the agricultural community to improve water quality through conservation practices. The Trust will continue to fund environmental programs that are not specific to the White River, but staff and Trustees will prioritize programs focusing on the river and its watershed.

The West Fork of the White River flows 356 miles and crosses a diverse terrain from farms in the northern part of the state, through urban and suburban neighborhoods in Marion County and hilly forests in the south. Approximately 29 percent of the state's population live within its watershed and draw drinking water, agricultural, recreational and industrial water supplies from it.

During the education process, nonprofit leaders from every sector expressed that leadership through education and advocacy is one of the most important roles for the Trust to consider. To this end, we are launching exciting new outreach initiatives by underwriting in-depth reporting teams at The Indianapolis Star/IndyStar.com and The Arizona Republic/azcentral.com that will focus solely on environmental issues facing our home states. We are particularly excited about these efforts because journalism is the foundation from which Mrs. Pulliam established the Trust. The media's role in educating the general public, holding policymakers accountable, conducting investigative journalism and keeping critical health and social issues top of mind is the essence of how Mrs. Pulliam and her husband Gene ran their businesses ... using their newspapers' powerful and respected voices to improve the quality of life in the broader community.

Enriching Community Life

The Enriching Community Life giving area will continue to focus on organizations and programs that add to the overall civic and cultural vitality of the community.

This is an exciting time for the Nina Mason Pulliam Charitable Trust, even more so as we approach our 20th anniversary in 2018. As always, we look forward to working with you, our nonprofit and community partners, to improve the quality of life in Indiana and Arizona.

Thank you for joining us on the journey.

Gene D'Adamo, President and CEO